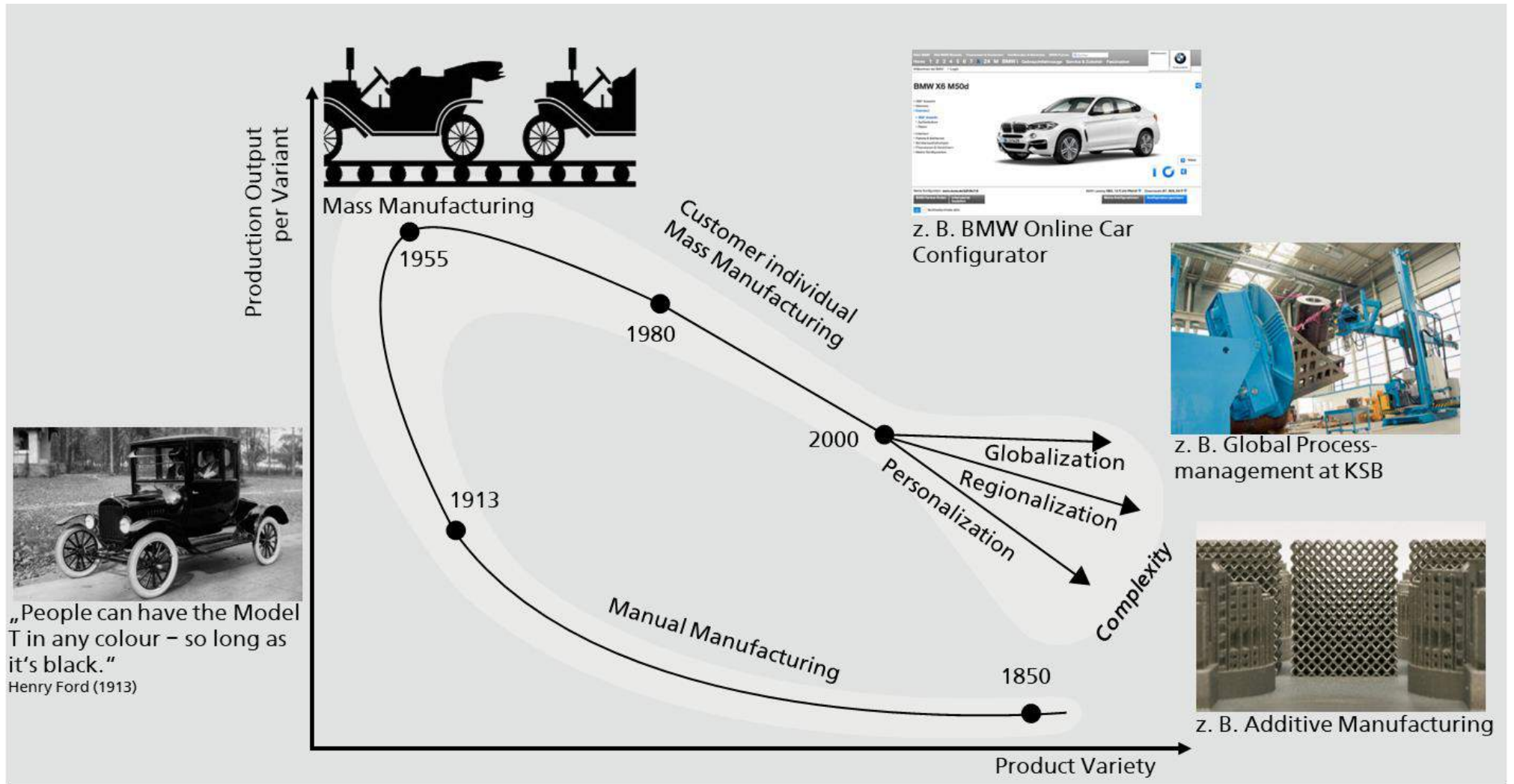


How about the major reason behind the 4th (R)evolution



And how a Newcomer and now Market Leaders managed this

Source Tesla



Tesla Model Y 2023
Entire Dashboard
4 Variants



Source: Autobild 2025

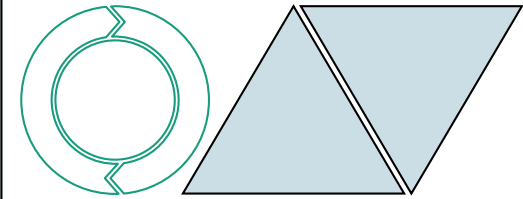
Porsche Cayenne 2005
Just Internal Light
1.000 Variants

Breaking Rules – Legal Options we are using in front of our SME Partners



Question current accepted framework and conditions

Investigate into the opposite of current "best Practices"



Systematic steal from other sectors

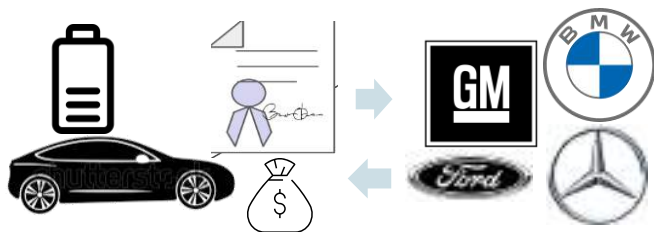
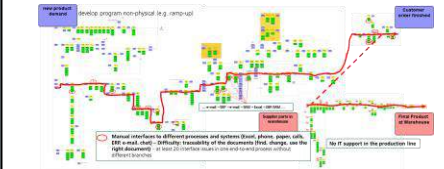
Die Fast



Open AI Chat GPT

Drastically extent Technological Limits

Understand and Reduce Complexity radically



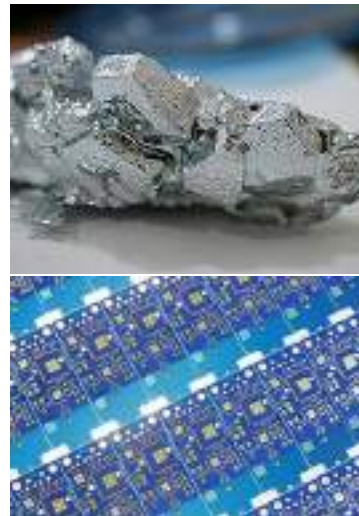
Innovative Business Models instead finding Application for a given Technology

Use Playgrounds for fast Prototypes



Example Influence to SME: Circularity to be competitive in Future Markets

Example Gallium – Key Material for Chip Industry



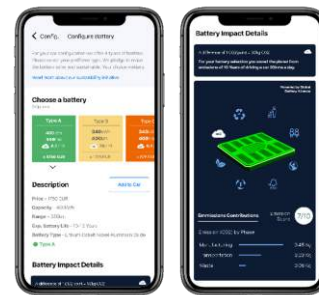
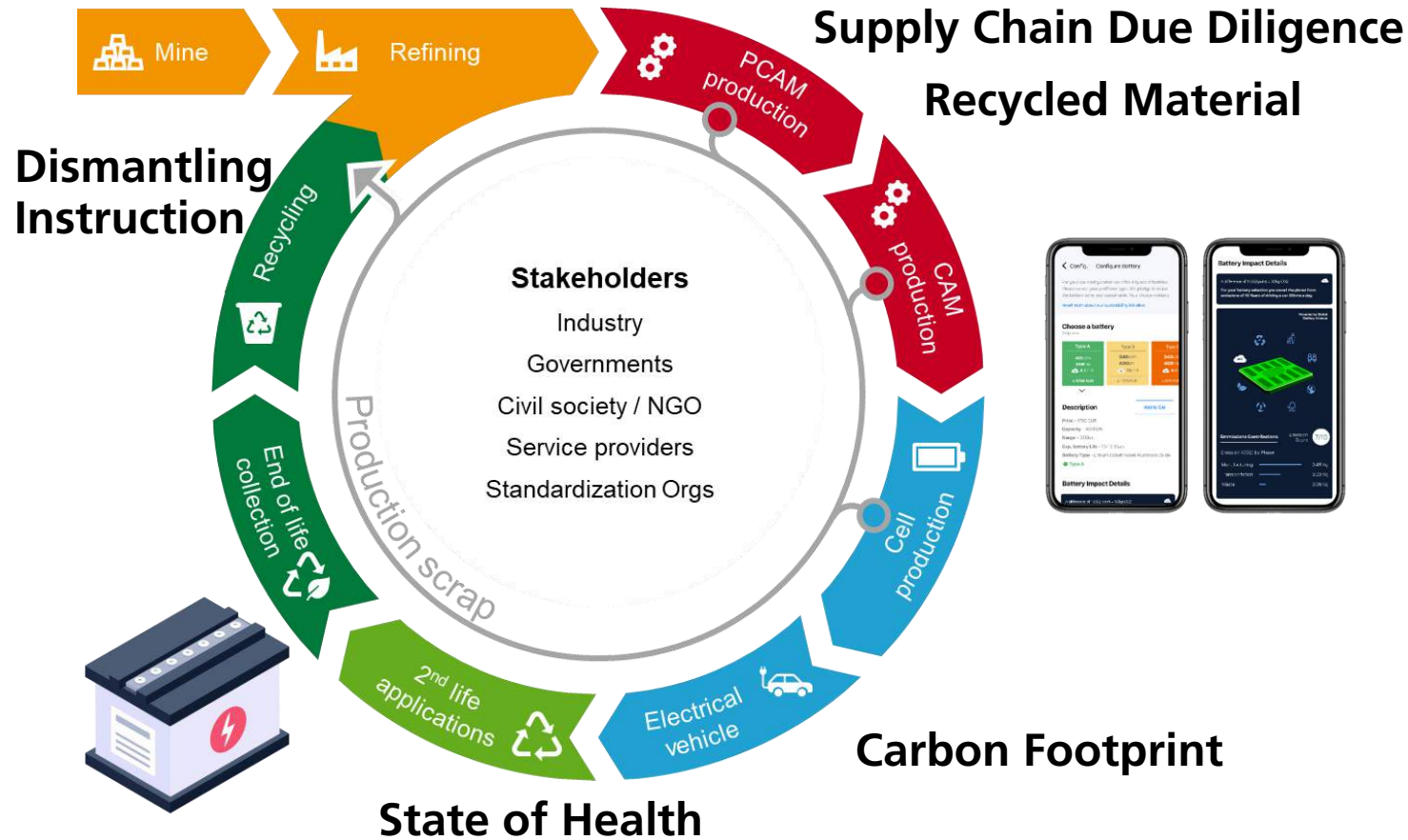
Global Gallium Market Share



Why Circularity requires Digital Product Passport (DPP)?

Combine Circularity with the other Sustainability Aspects – Example Batteries

Mandatory Data in Battery Passport



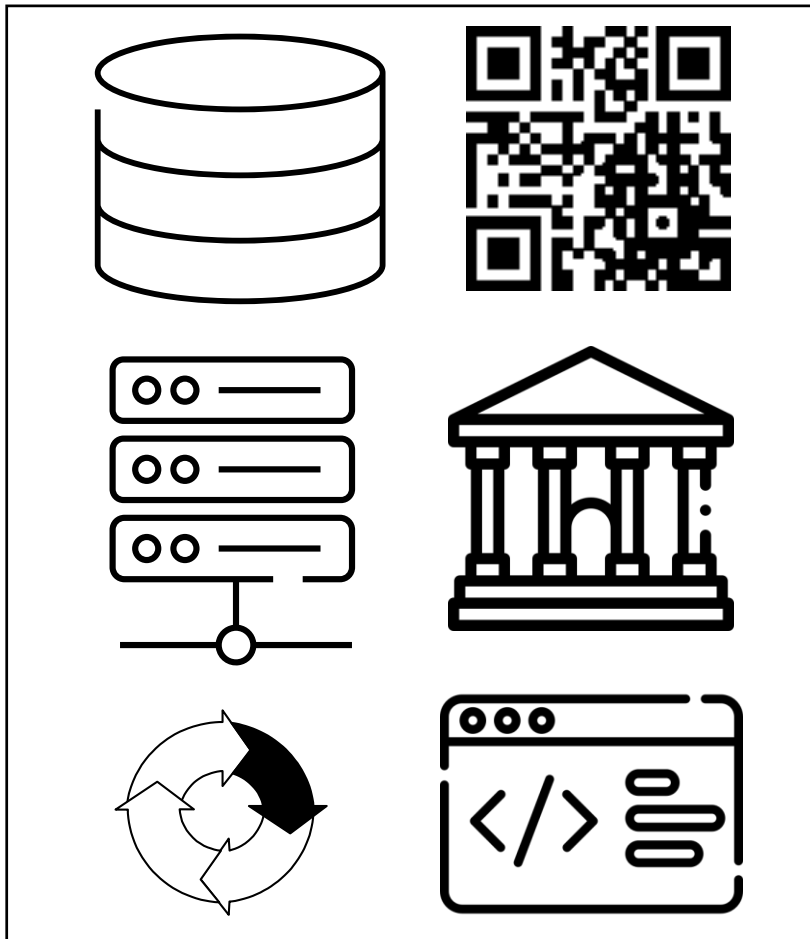
| | |
|---|---|
|  Metal Supply |  Strong Growth requiring massive Investments |
|  Carbon Footprint |  Occupational Health & Safety |

Source: BASF, Torsten Freund

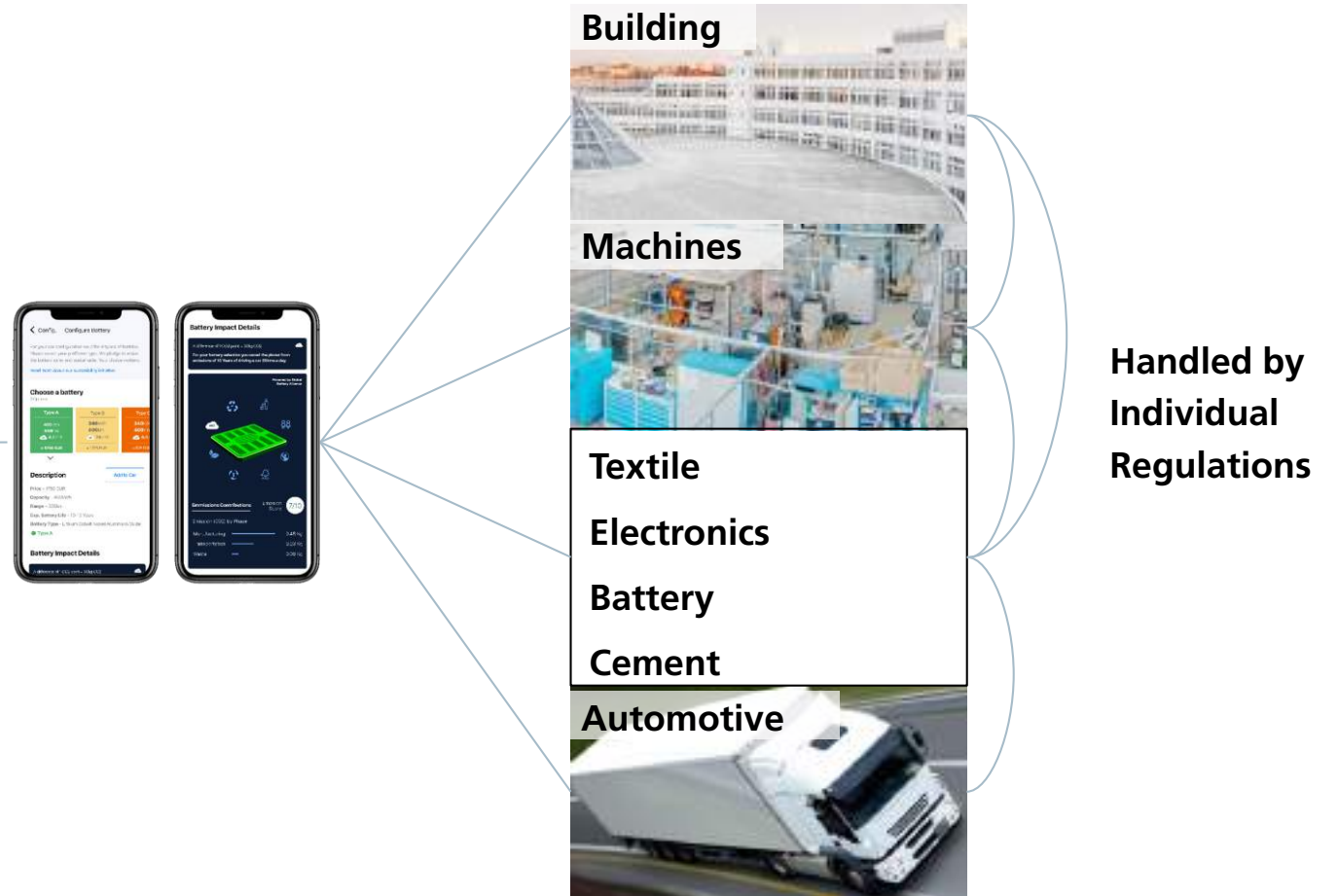
DPP is not only for Large Companies and has to be considered Cross-Sectorial

Separation between Technical DPP System and DPP Data

Harmonized Technical DPP System



Sector oriented DPP Data



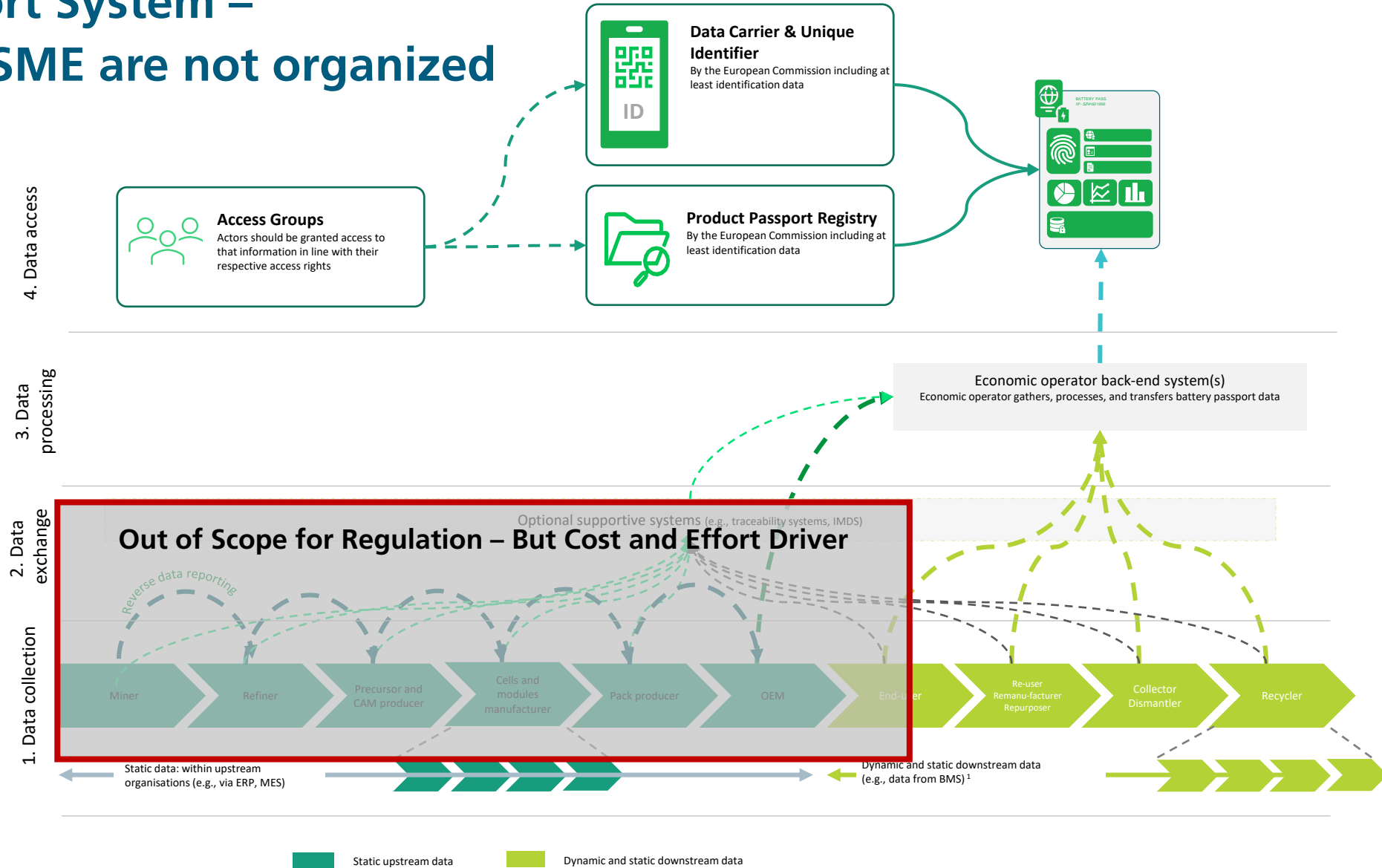
The Battery Passport System – Major Aspects for SME are not organized



The digital battery passport

Electronic record for batteries (“battery passport”), which shall contain information relating to the battery model and information specific to the individual battery. (Article 77)

The European Commission defines a digital product passport (DPP) as “a structured collection of product related data with predefined scope and agreed data ownership and access rights conveyed through a unique identifier”

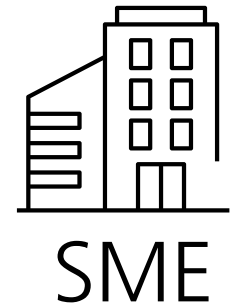


Very huge Vision Impact on Economy but ...

GHG, Human Rights, Child Labor Protection, Circularity

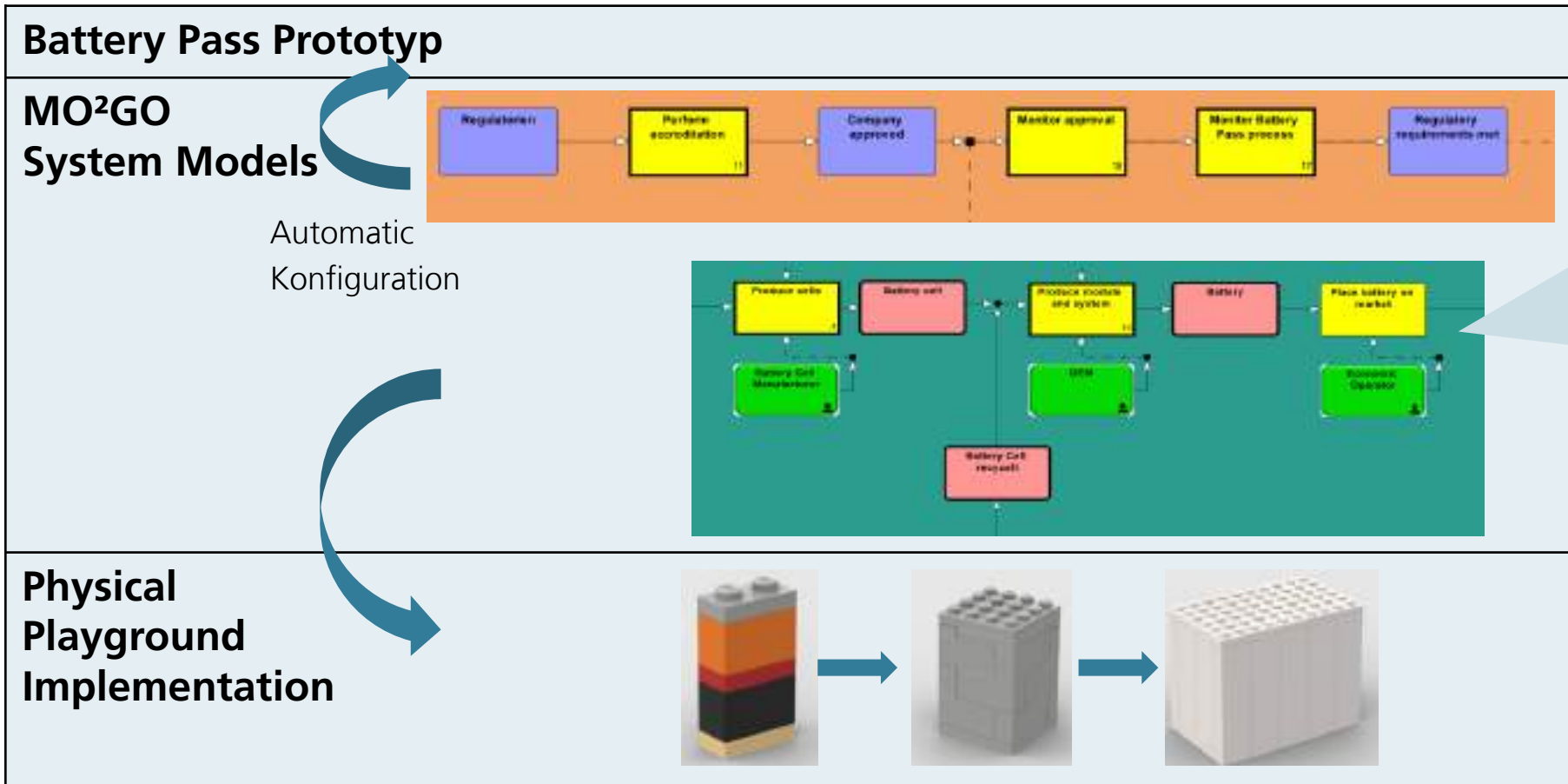


Complexity &
Non-Interoperability



Use Play Grounds for Fast Development - Battery Pass Prototype

Model based System Configuration for SME Adoption – Material Cost: 72,30 €



- Contains**
- Data Points
 - Roles
 - Value Stream
 - Information Processes
 - Standards
 - Products (1000 Variants)
 - Governance

Learn Factories and Serious Games at Fraunhofer IPK – Creator of Playgrounds

1906 - Start



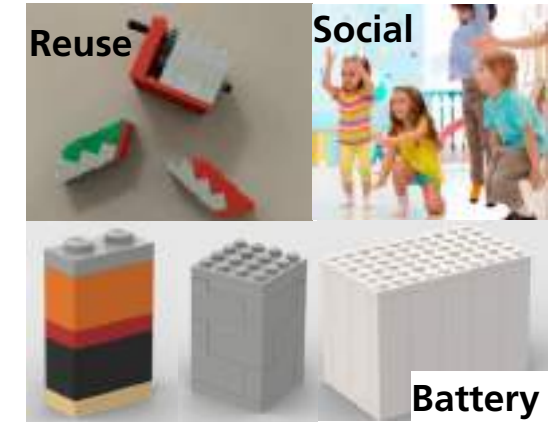
Georg Schlesinger
First Learn Factory in Berlin

1996
Make untouchable things touchable



- Understand Factory Planning and Digitization
 - Become sensible for success factors
- Combine Playing, Competition and Theory

2020
Method Exploration



- Understanding Complexity
- Factory Planning - Reality Check
- Assess Technical Solutions

Sustainable Development

The Integrated Learn Factory in Nanjing



Technology –
Additive Manufacturing



How to improve
behavior



Digital Transformation practically
applied in three production lines with
different maturity



Serious Game –
How to Collaborate interdisciplinary



How to integrate heterogeneous technologies

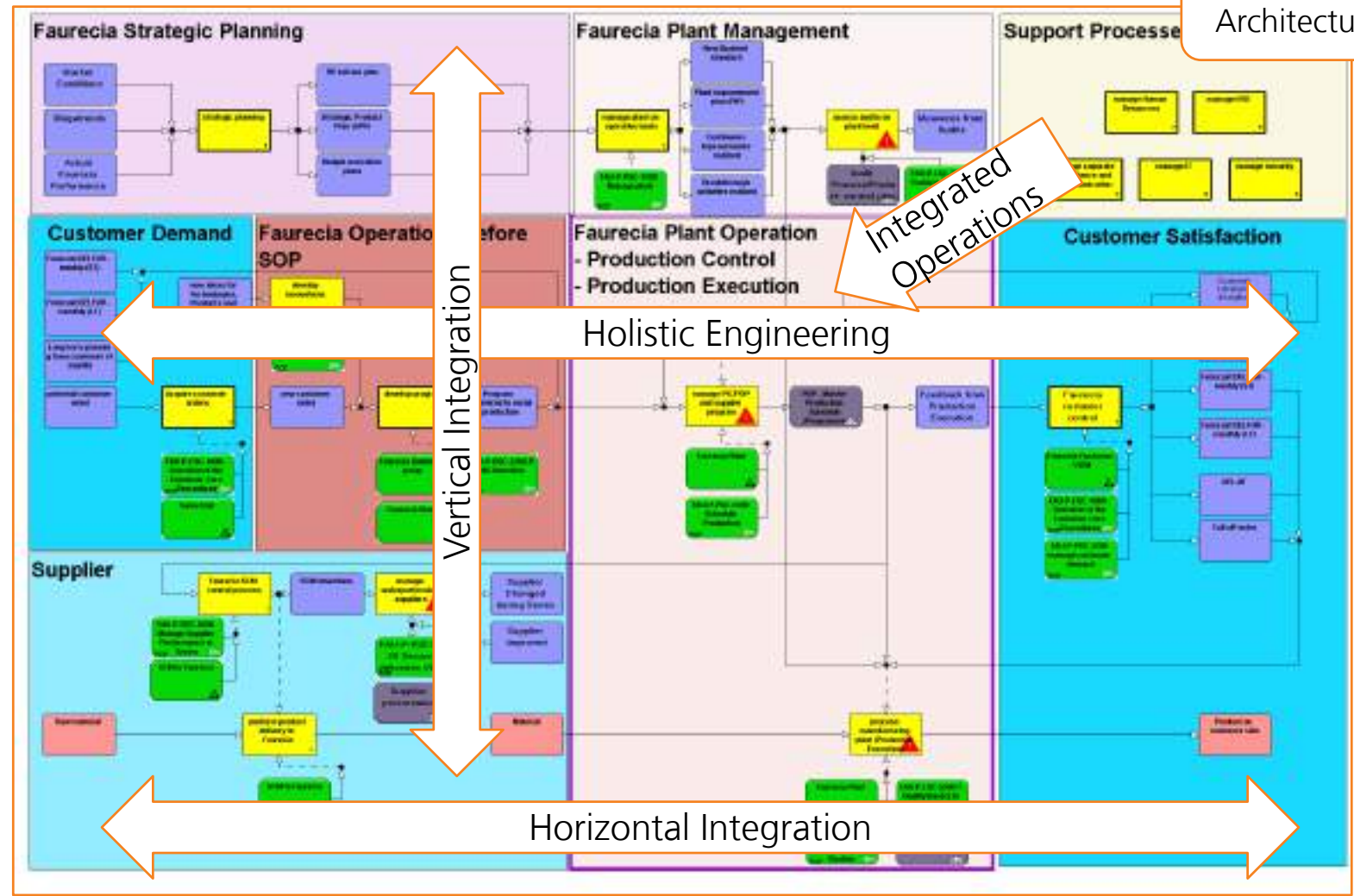
Coming back to Core Ideas of 4th Industrial (R)evolution and align Technology

Business Value

- Horizontal Integration along the value Chain from Sub- Supplier to Customer
- Vertical Integration from Top Management to Sensor
- Holistic Engineering
 - Fast Feedback to design
 - Front Loading instead of phase based engineering

Technologies and Concepts

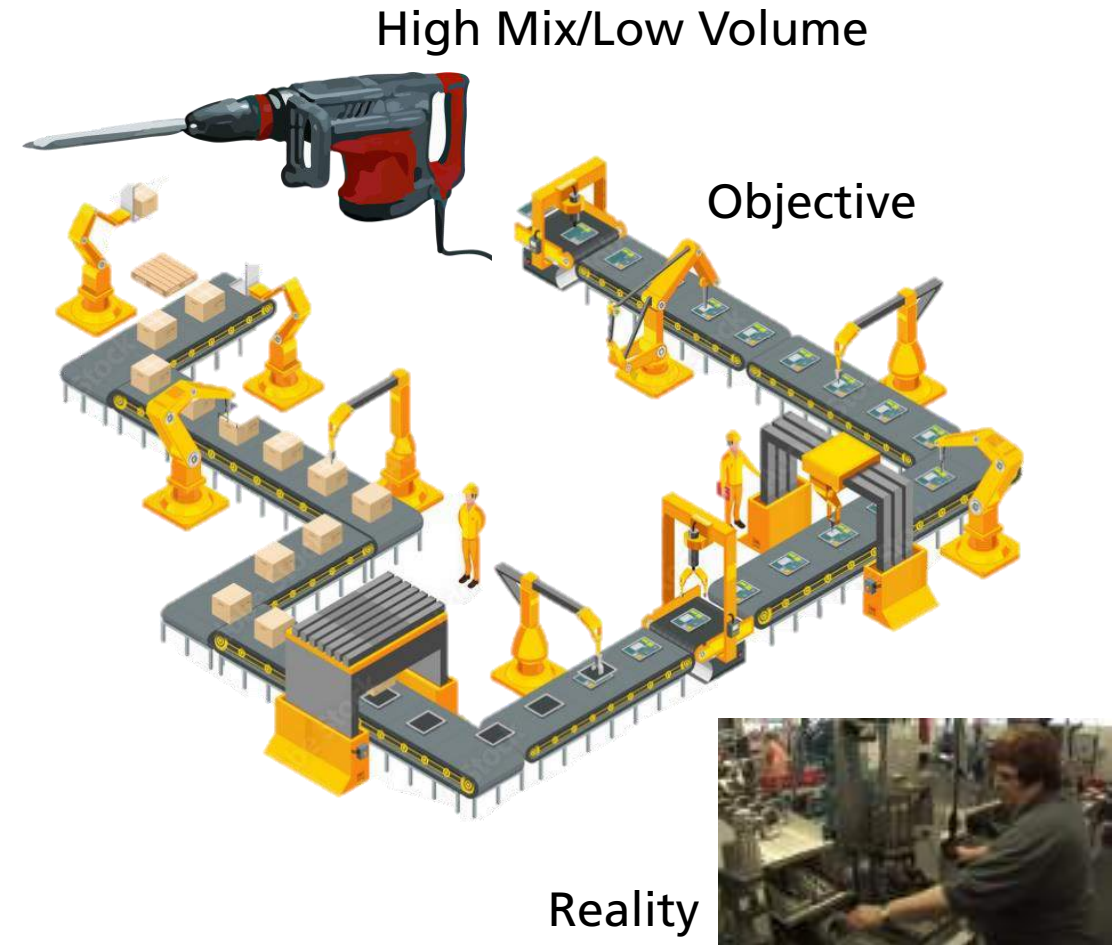
- Cyber Physical Systems and IoT
- Big Data and AI based Analytics
- Digital Twins



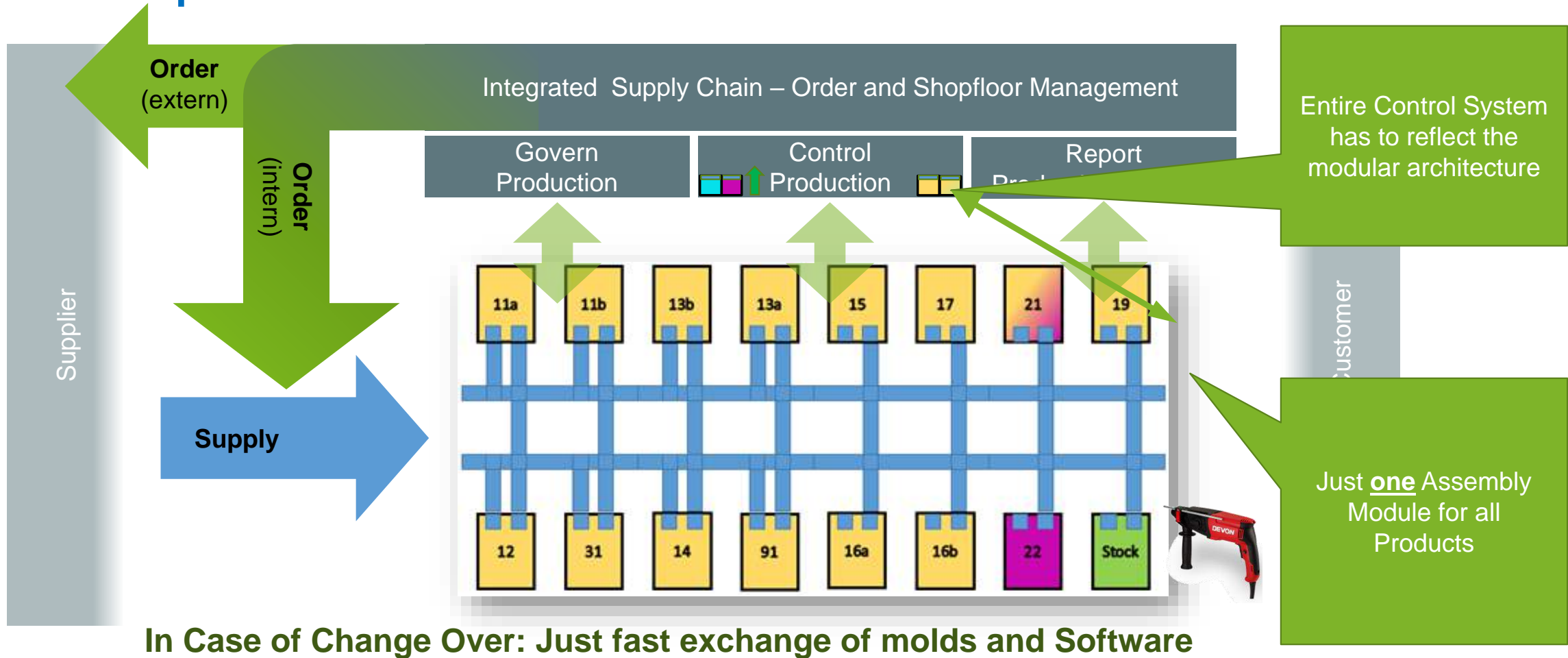
The Challenge - Automation of complete Assembly Lines for typical SME

Expensive and time consuming

- **Long Time and Effort:** Lots of critical tasks – difficult for automation
- **High Risk:** Validation of physics and control when entire line is available
- **Less Flexibility:** Existing Automation Environment not suitable for additional tools, molds, fixtures
- **High Cost and Complexity:** When integration of additional sensor technology into existing line is necessary
- **But: stay on manual work is not an option:**
 - **Less Availability of blue collar worker**
 - **High Cost for Manual Handling and Assembly**



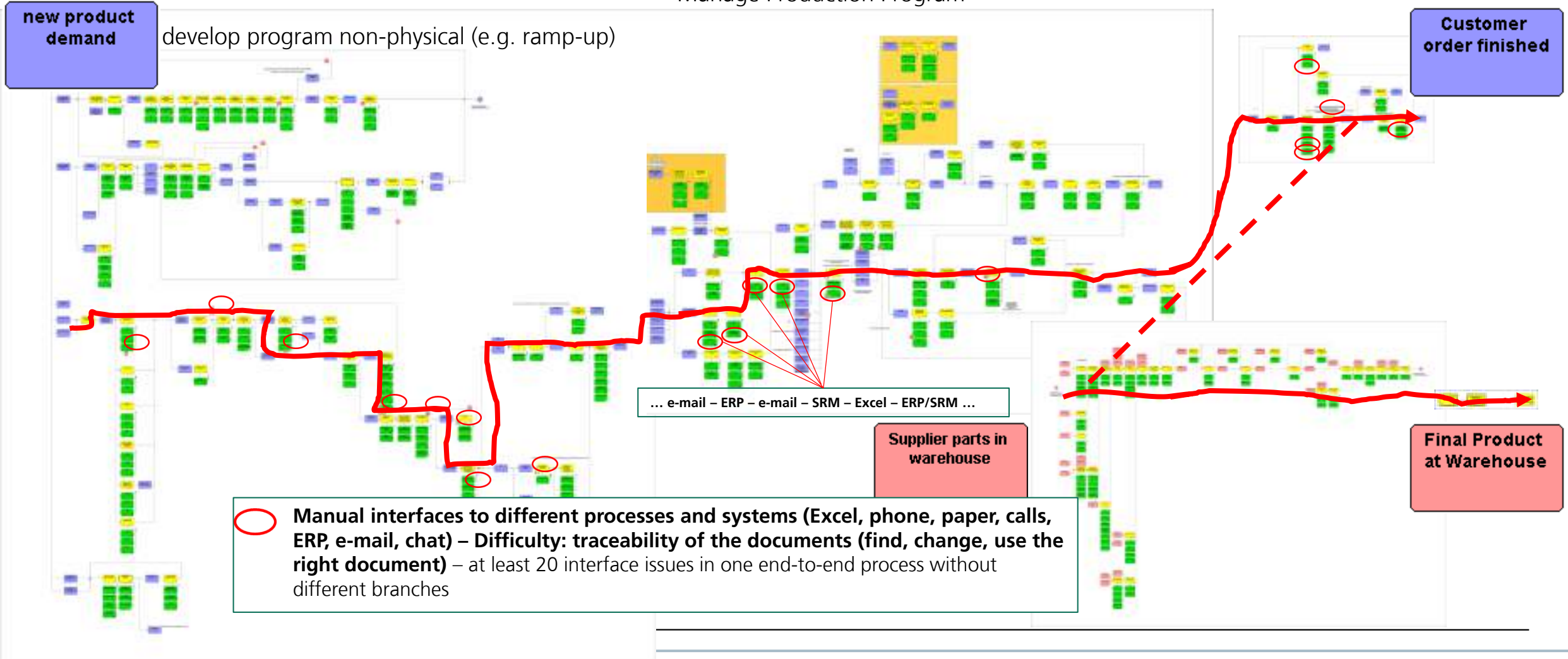
First Idea – Creating a Modular Production Environment – able for assembly of very different products (more than 1.000 Variants) – but integrated with connected processes



Horizontal and Vertical Integration – just by using Models without IT

As Is Model for Integrated Order Management – Electrical Power Tool

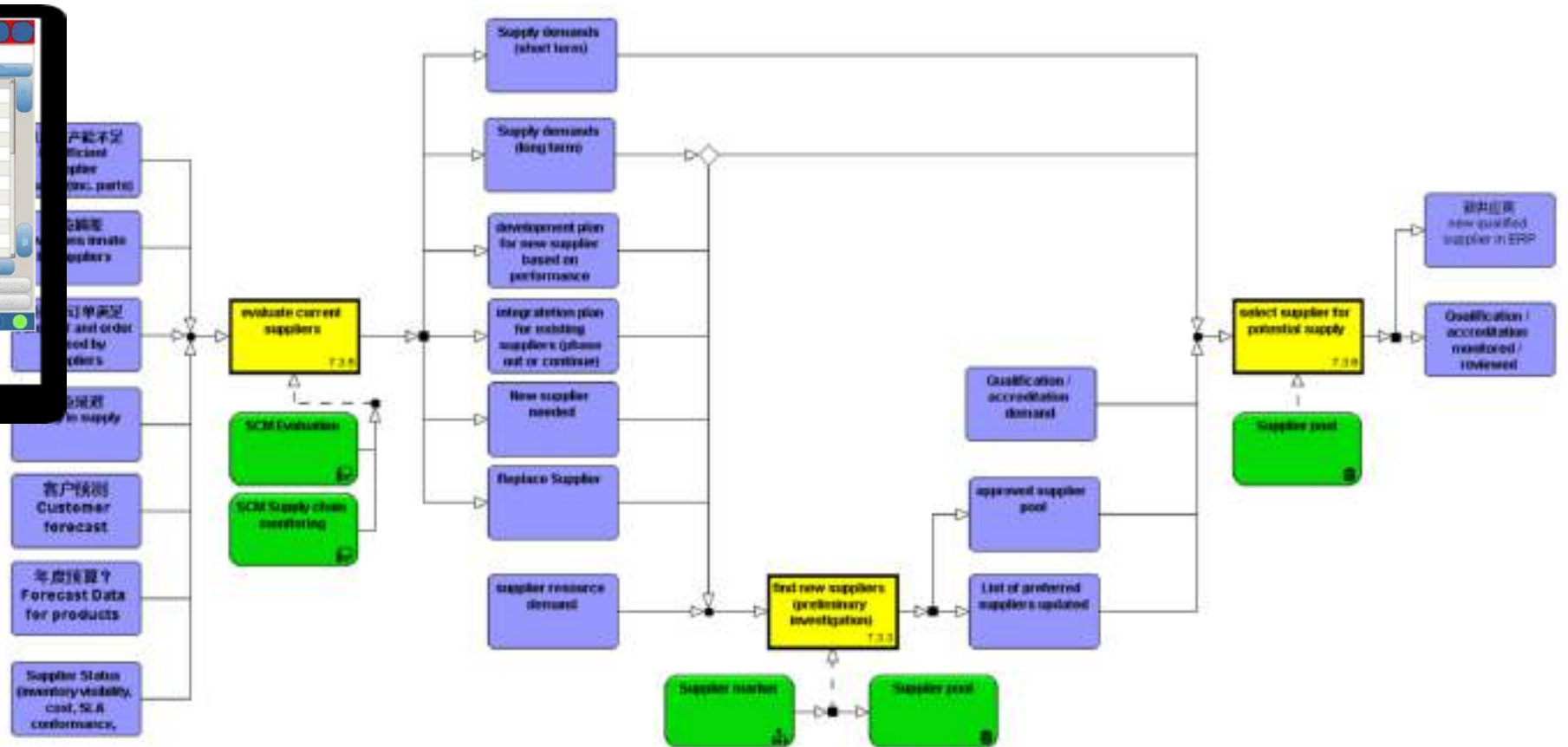
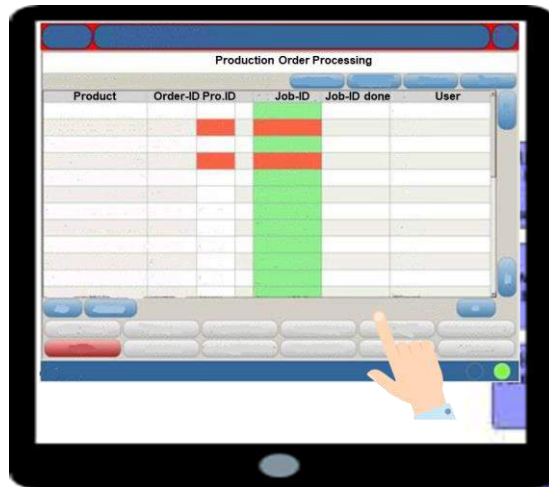
Manage Production Program



○ Manual interfaces to different processes and systems (Excel, phone, paper, calls, ERP, e-mail, chat) – Difficulty: traceability of the documents (find, change, use the right document) – at least 20 interface issues in one end-to-end process without different branches

Implemented Model after cleaning – with prototype solution

Integrate Top Floor and Shopfloor, Supply Chain and Customer Relation



Using advanced Playground to extend limits

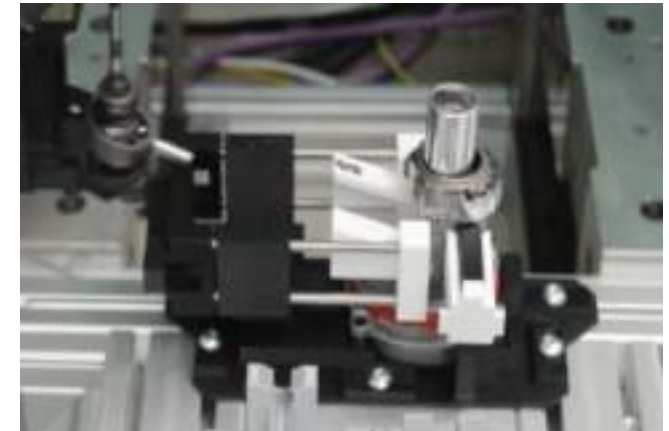
Automated assembly line by extended robotics and model based Shopfloor IT



Advanced Human Interaction



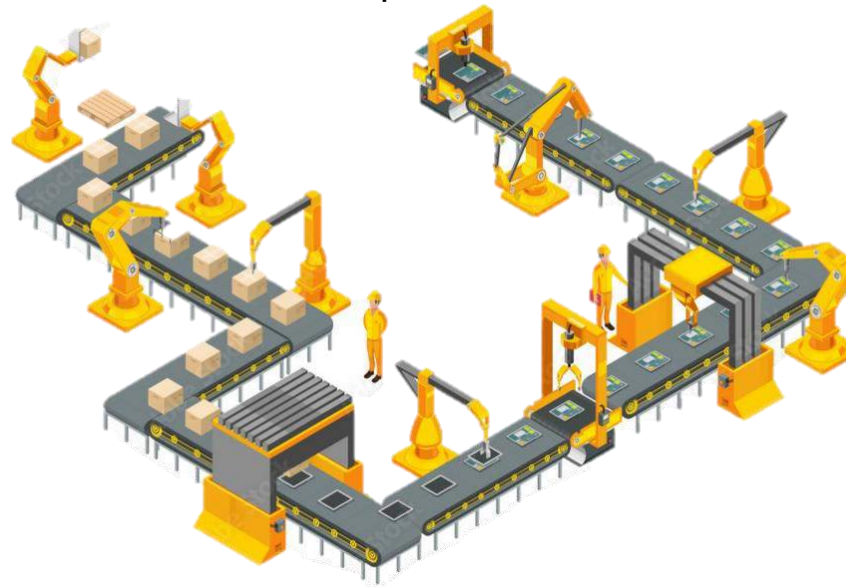
Model Based modular Shopfloor Control (Soft SCADA)



Intelligence for Robustness



Develop and Optimize Fixtures and Molds



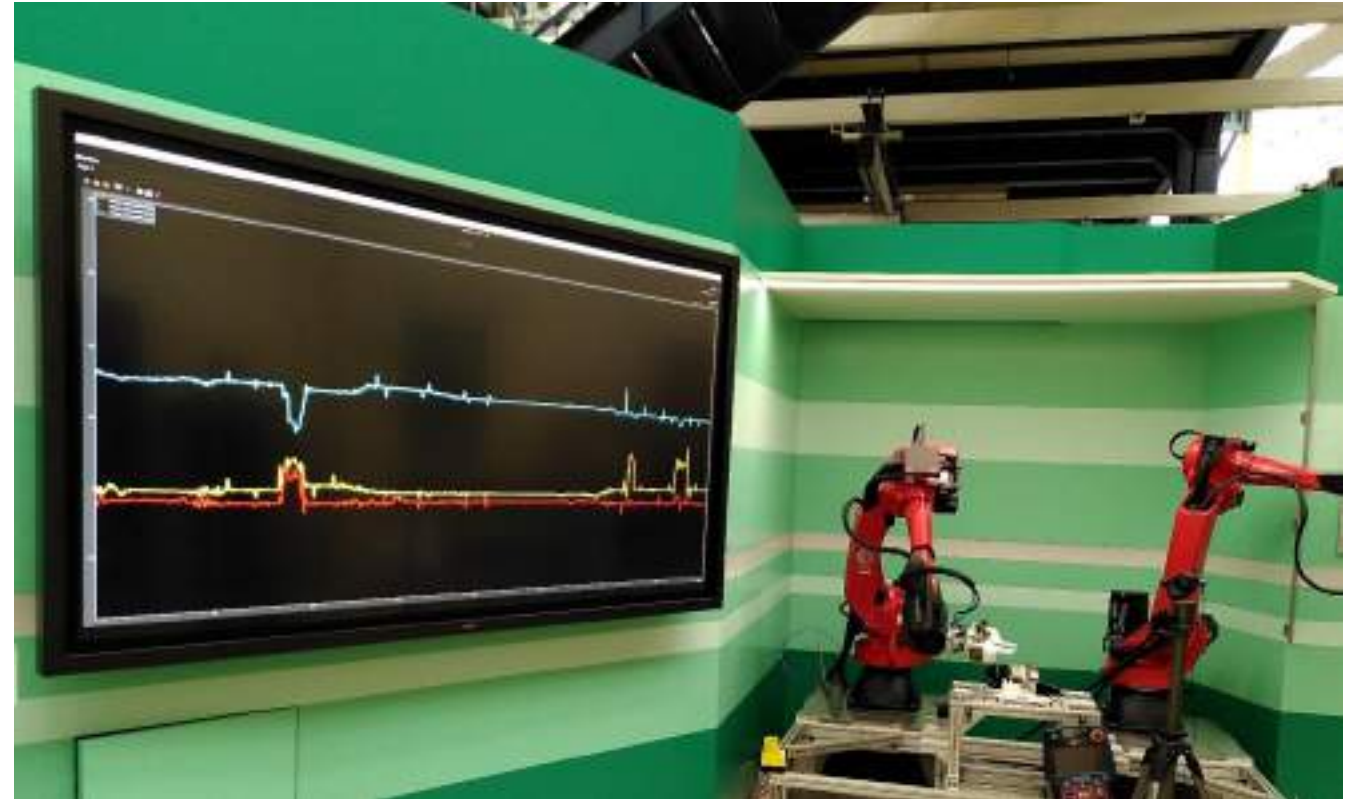
Optimize Collaborative Robotics



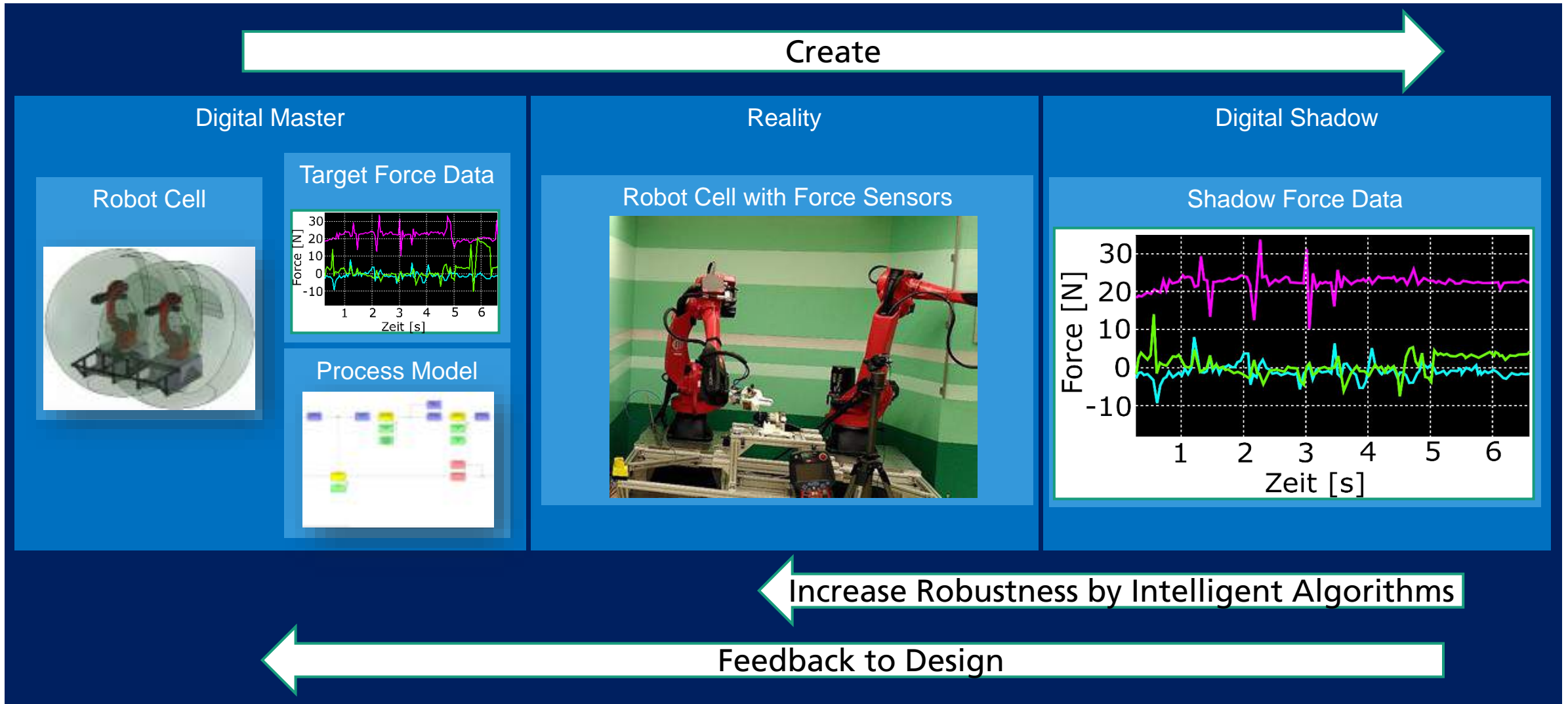
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DQS-zertifiziert nach
ISO 9001:2015

Integrated Digital Twin for Fast Development

- Data driven engineering leads to **10 times faster development** than traditional approaches
- Integrated Shopfloor IT is **generating** control logic (digital master) and receives execution data (digital shadow) **automatically**
- Integrated Sensor Engineering leads to low cost solutions for production
- **Intelligent algorithms** use real-time process data for **automatic problem solving**



Application of Technology Twin for Research and Engineering

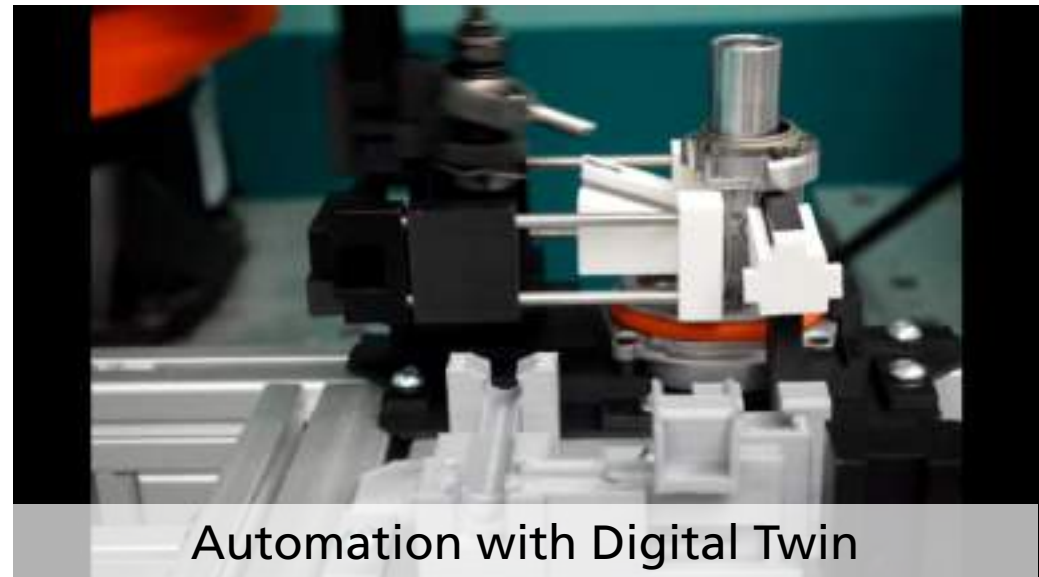


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Fraunhofer
IPK

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KONSTRUKTIONSTECHNIK

The Benefit - Make Automation of typical non-Automatable Process happen

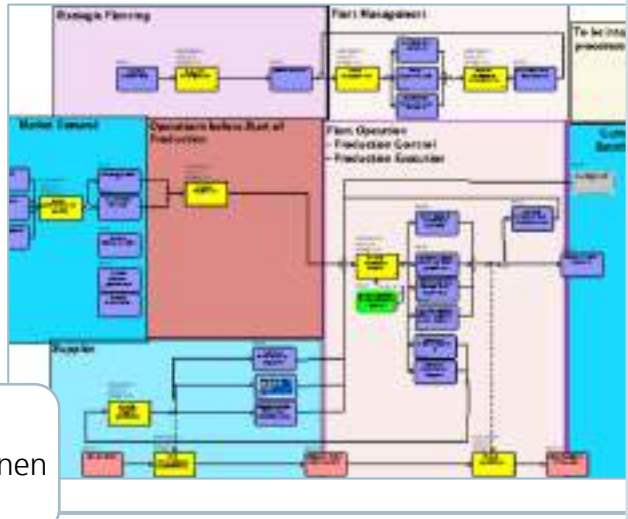


With Digital Twin

- 6 Times faster development speed
- Improve reliability by appr. 30%.
- 3 Times Faster speed in serial operations



Model based connected digital twins to integrate different disciplines for Front Loading – applying 30 Years old Concepts - HLA



- Prozesszeiten
- Stationen + Positionen
- Nachfolger

Blue Print Plant Model (BPPM)

- Factory System (Processes, Technologies, Products, Organisation, IT)
- AP-Interface for integrating
 - Business Models
 - Technology Models
 - Process Simulation
 - Risik Analysis
 - Shopfloor IT (Soft SCADA)
 - KPIs



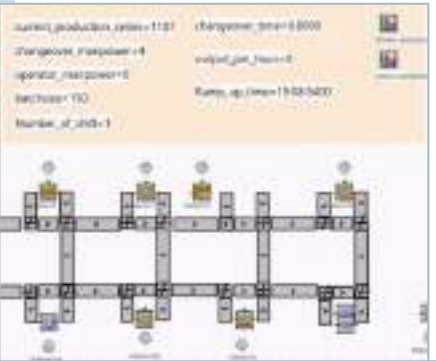
Kinematic Model

Process Time

Diskrete Event Simulation (here Plant Simulation)

- Process Simulation
- Production Layout

- KPI
- Simulation



Scenario
Simulation Result

Szenario based Economic Analysis (Business Model Canvas Validation – BMV)

Outcome core Modular Production Environment – able for assembly of very different products (more than 1.000 Variants)

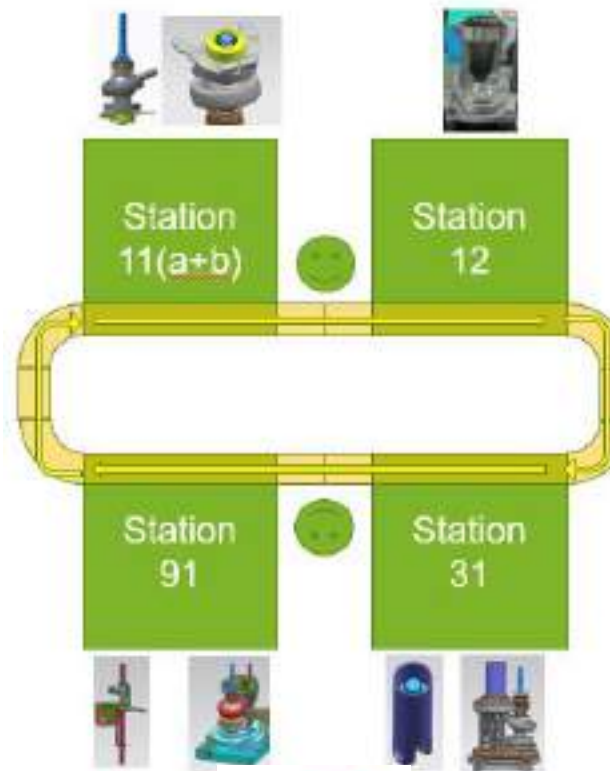
High Mix low Volume Capability

Fast adaptation to new products

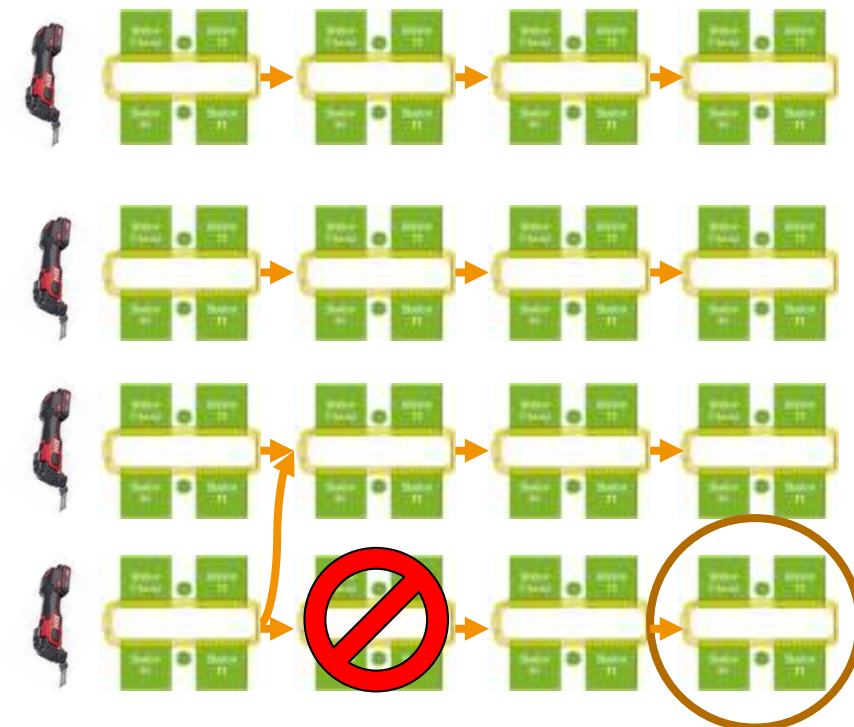
Economically viable

Change Over: 2h → 15 min.

Automation: 5% → 45%



Volume und Routing Flexibility



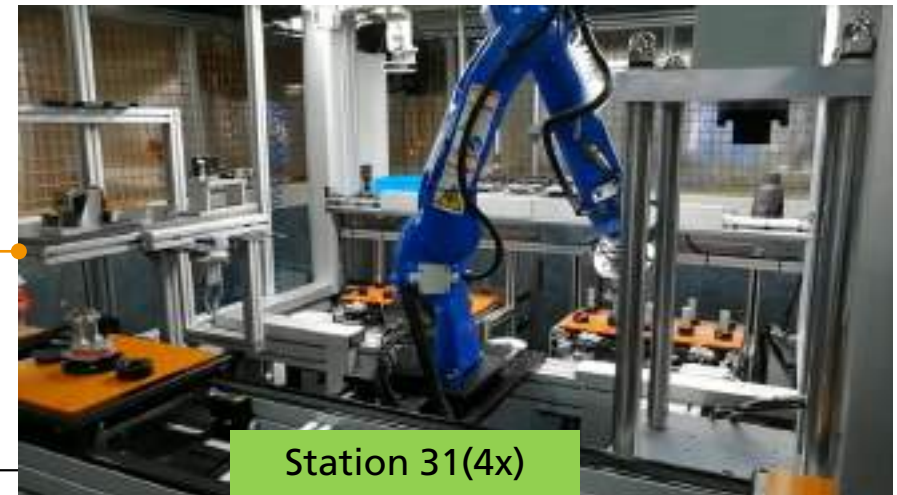
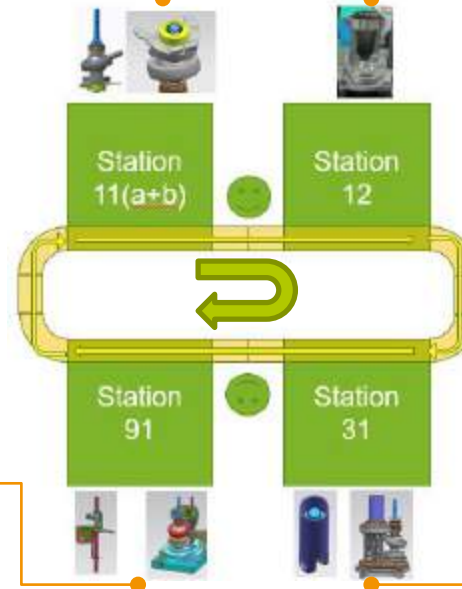
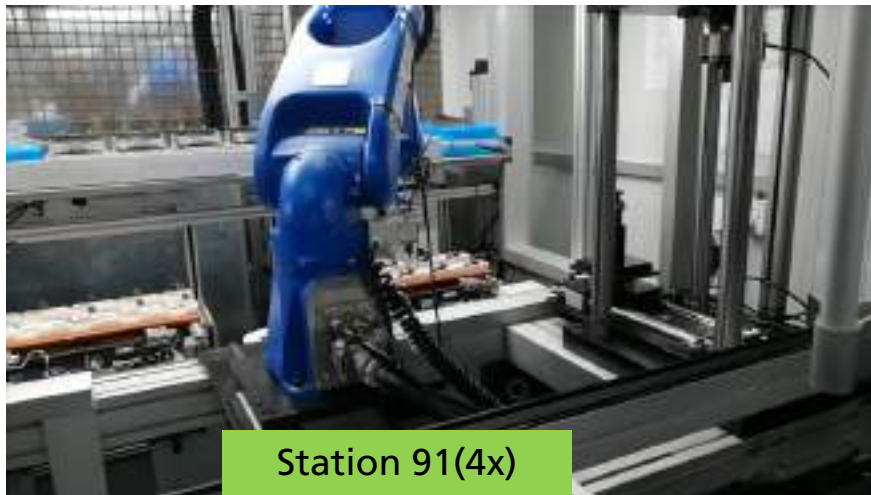
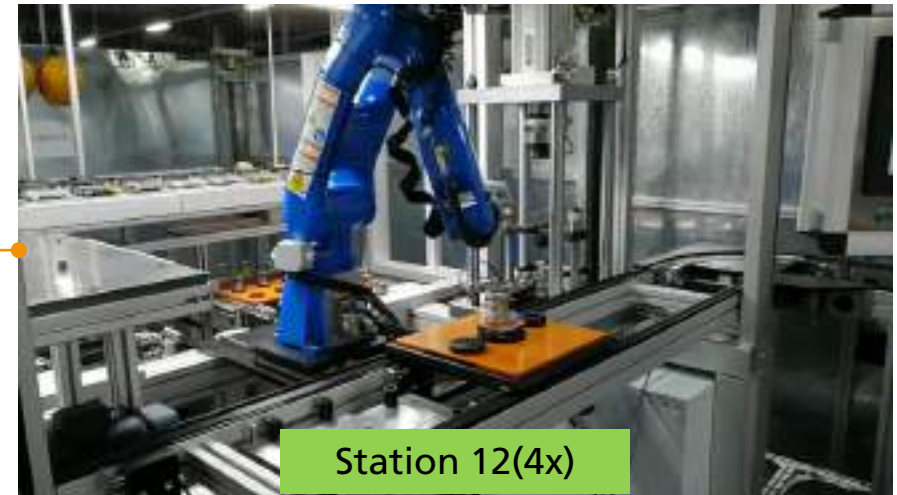
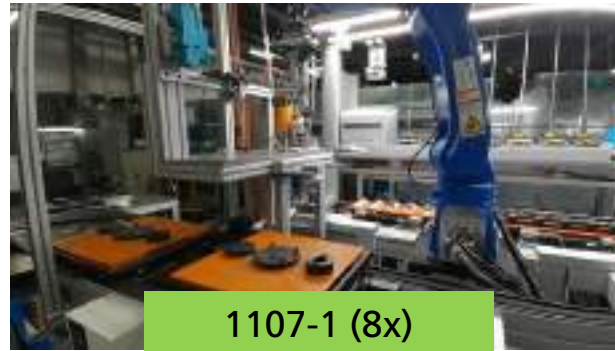
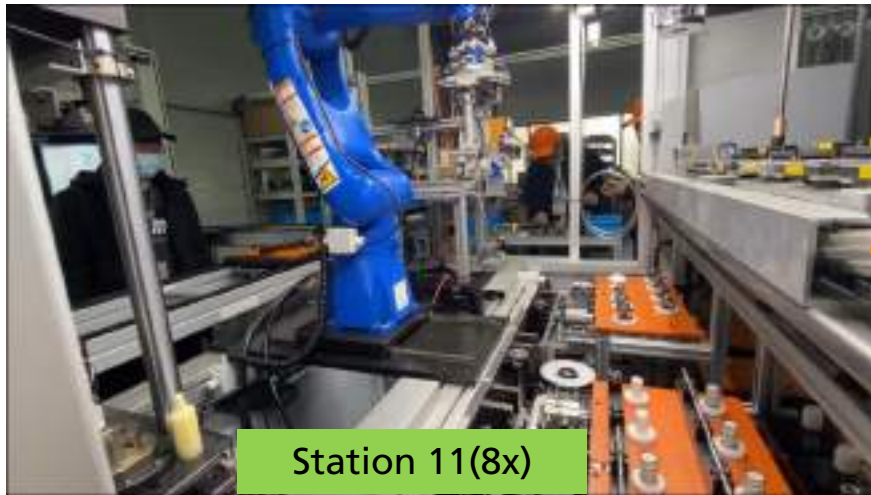
Routing Flexibility Scale



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2023

As Implemented



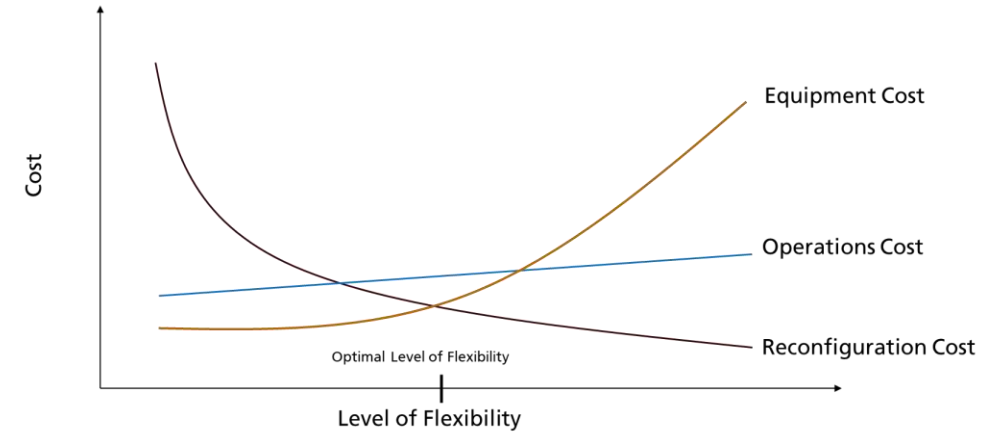
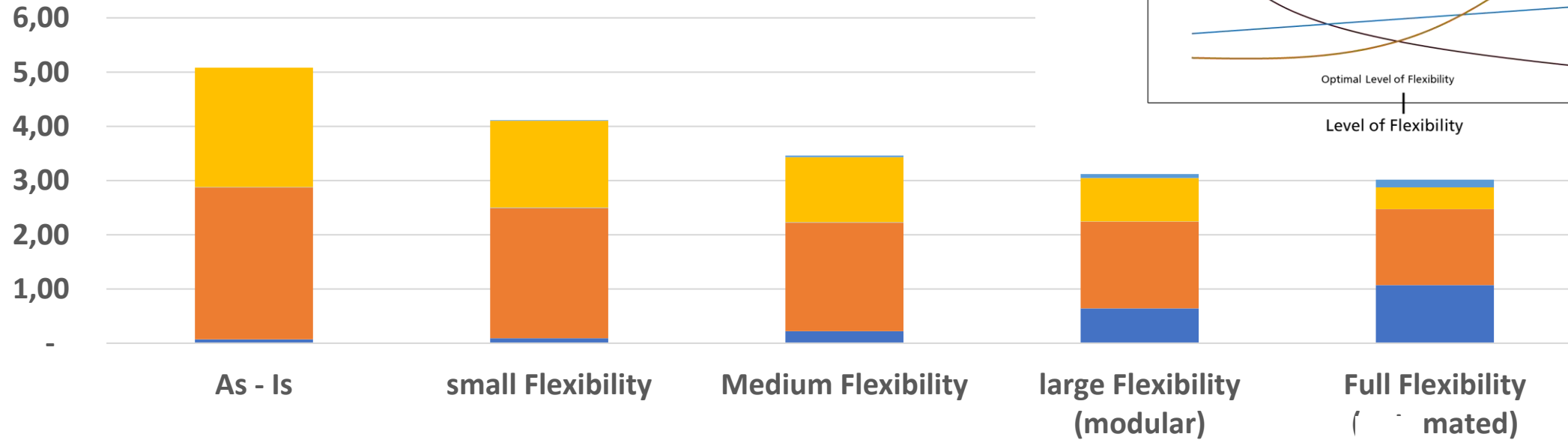
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2023

Breaking Rule Attitude helps to overcome typical Framework Conditions

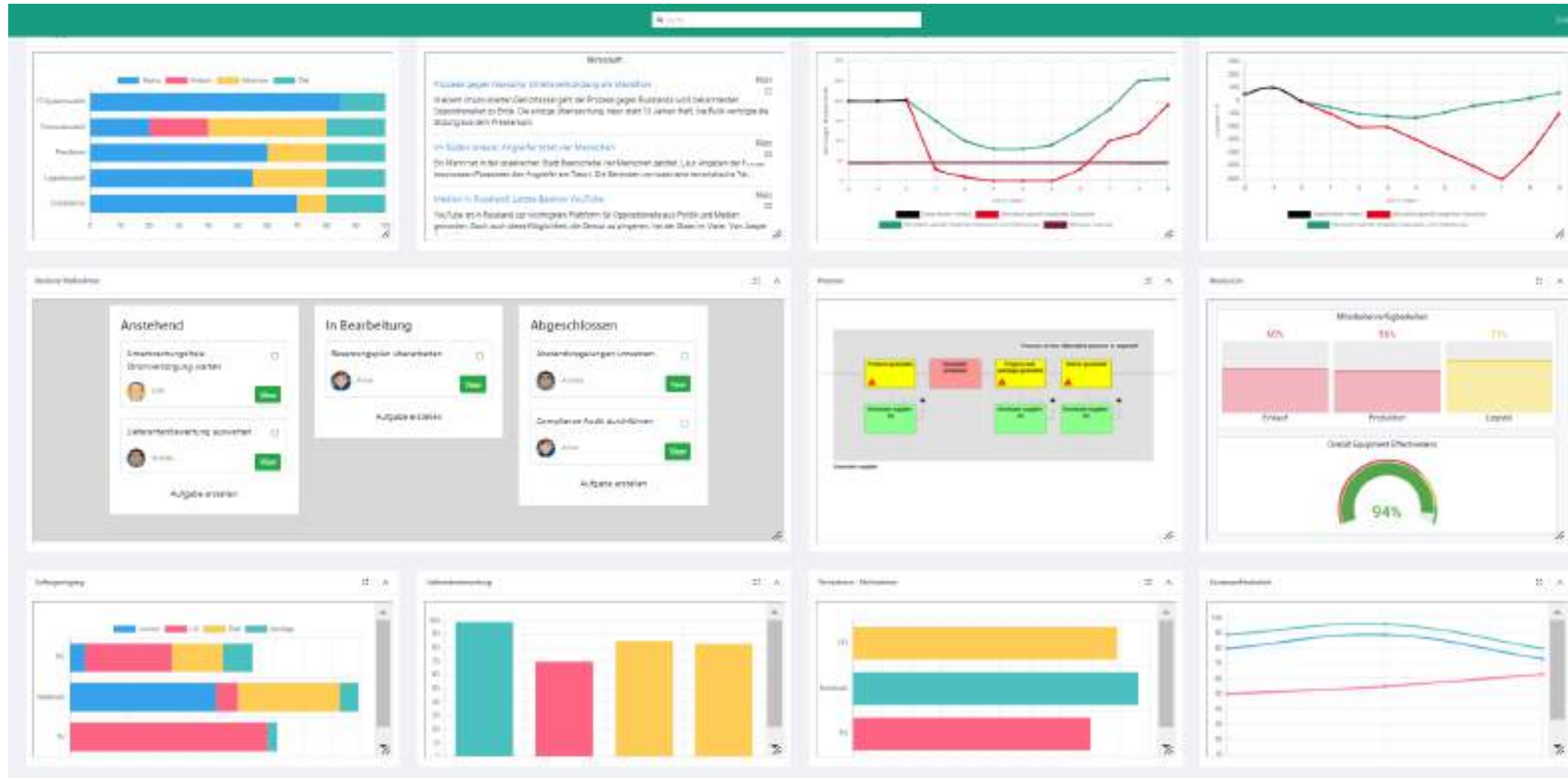
Economic Model for Automation

Cost Comparison / Product



- Equipment Cost / Factory / Year / Product in €
- Operation cost (Labour) / Product in €
- Line Management Cost/Product
- Reconfiguration Cost / Product in €
- Development Cost for Modularity / Product in €

Machine Learning enabled Situational Awareness – The Company Twin



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Interoperability - Analytics in complex Production Processes – made easy

Ad Hoc Networking of Machines and Equipment for the Tracking of Special Orders



Industry 4.0 out of the box

- Mobile application for digitization
- Flexible tracking of production parameters along the process
- Implementation of ad hoc quality assurance measures
- Minimal planning, implementation and investment cost
- Applicable for training on digitization technologies



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Current examples of breaking Rules coming from our Institute



Creating plastics for generative Manufacturing out of waste



Cobots for Assembly for Motor Cycle
e.g. Finding the screw



AI based recognition and identification of old parts



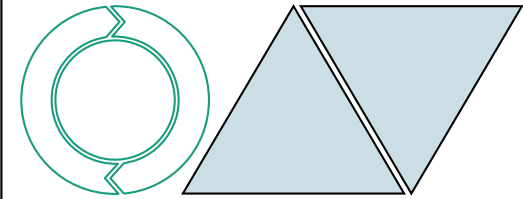
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Industrial Breaking Rules Attitude – Still there is no real systematics on that Lets develop together – We have to debate more and challenge approaches



Question current accepted framework and conditions

Investigate into the opposite of current "best Practices"



Systematic steal from other sectors

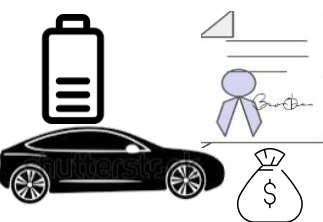
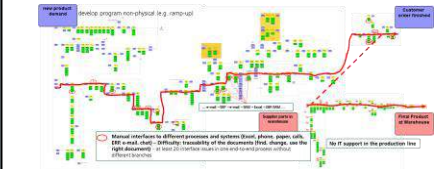
Die Fast



Open AI Chat GPT

Drastically extent Technological Limits

Understand and Reduce Complexity radically



Innovative Business Models instead finding Application for a given Technology

Use Playgrounds for fast Prototypes



Federated, Decentralized Standardization for Systems Integration in Industry 4.0

Nenad Ivezić

Senior Research Advisor Associate

National Institute of Standards and Technology, USA

Agenda

- I4.0 Systems Integration Challenges to Achieving Interoperability
- A New Integration Approach to Achieving Interoperability
 - What is the concept
 - What is provided?
 - Why do we want it?
- Demo
- A New Idea: Decentralized and Federated Standardization
- Concluding Remarks

14.0 Systems Integration Challenges to Achieving Interoperability

The Industry 4.0 Integration Complexity



Source: <https://www.intelegain.com/the-ultimate-guide-to-iot-driven-digital-transformation-in-manufacturing/>

Integration Challenges to Achieving Interoperability: An Illustration



Person A
speaking Serbian

Integration Challenges to Achieving Interoperability: An Illustration

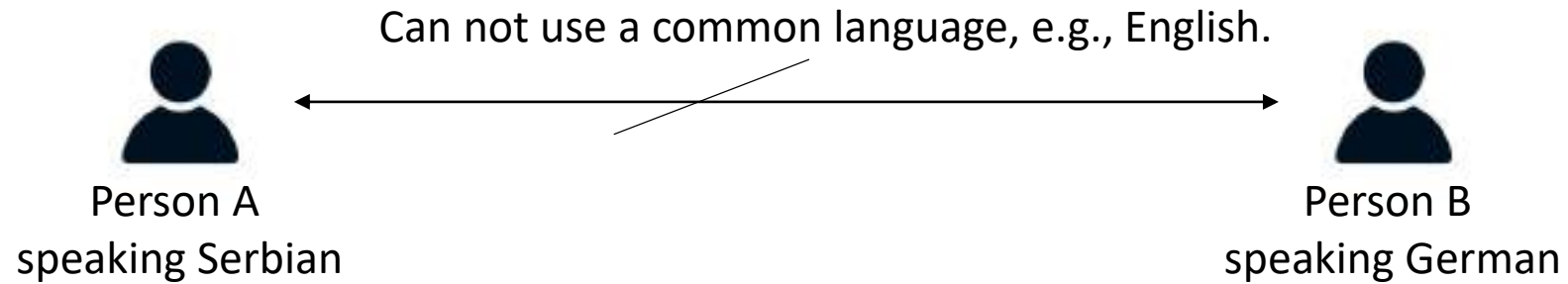


Person A
speaking Serbian

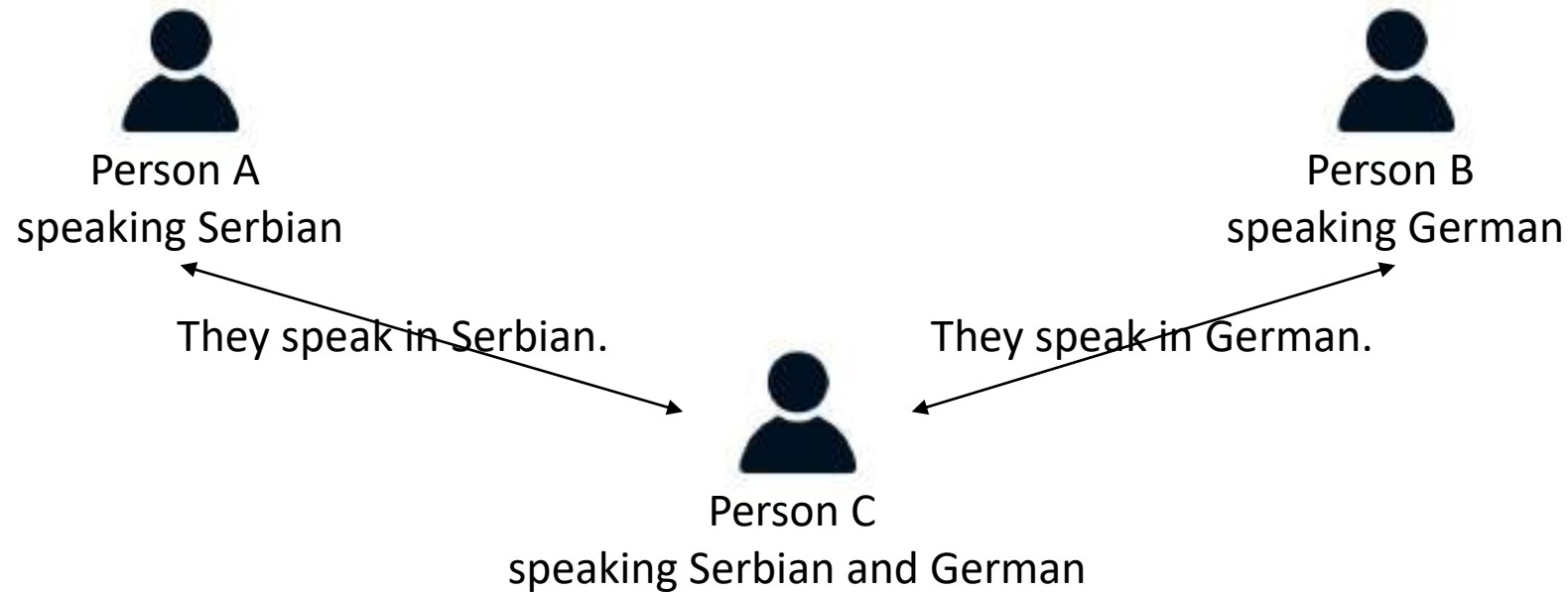


Person B
speaking German

Integration Challenges to Achieving Interoperability: An Illustration



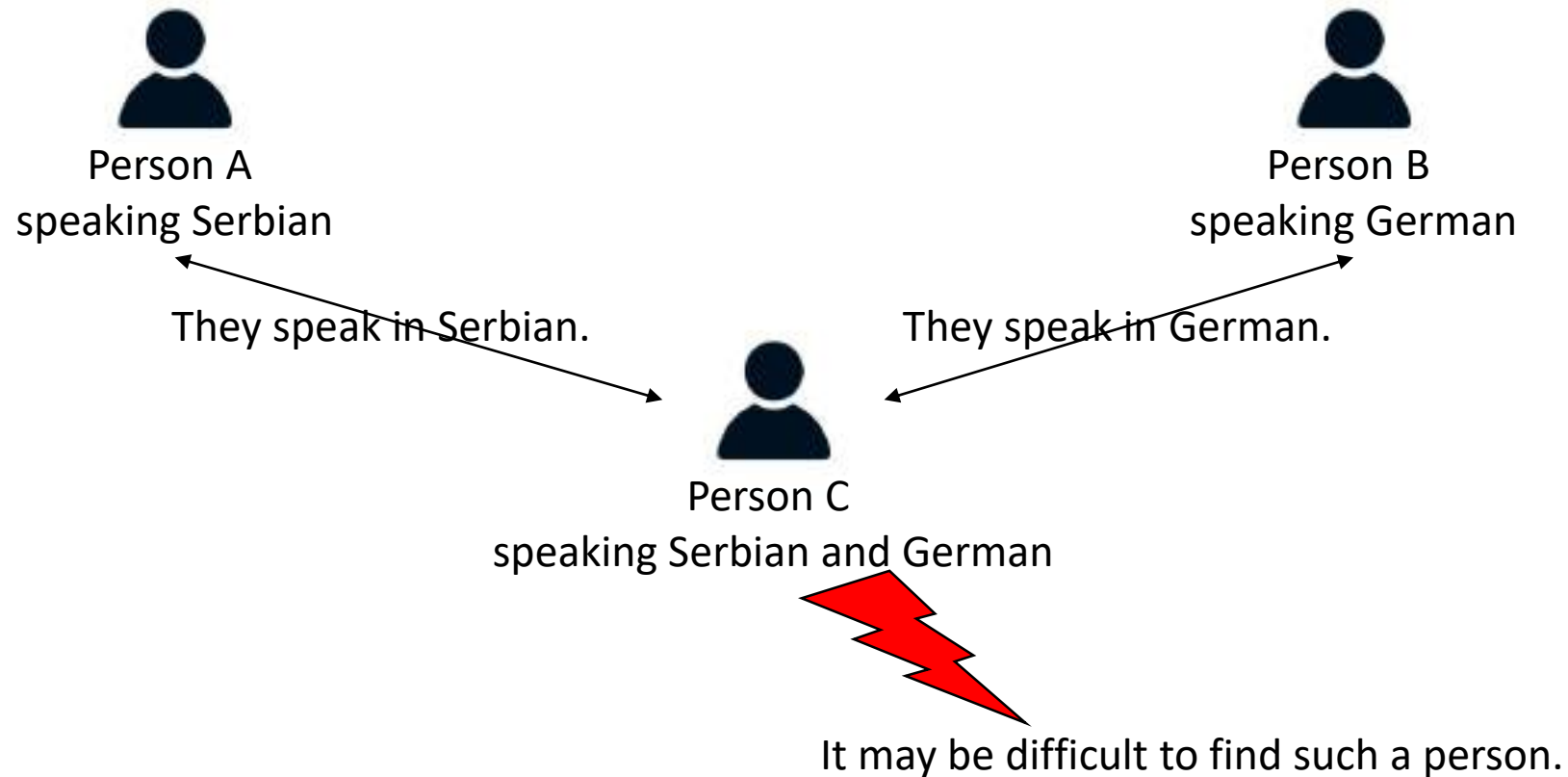
Integration Challenges to Achieving Interoperability: An Illustration



Option A:

3 Corner
Model

Integration Challenges to Achieving Interoperability: An Illustration

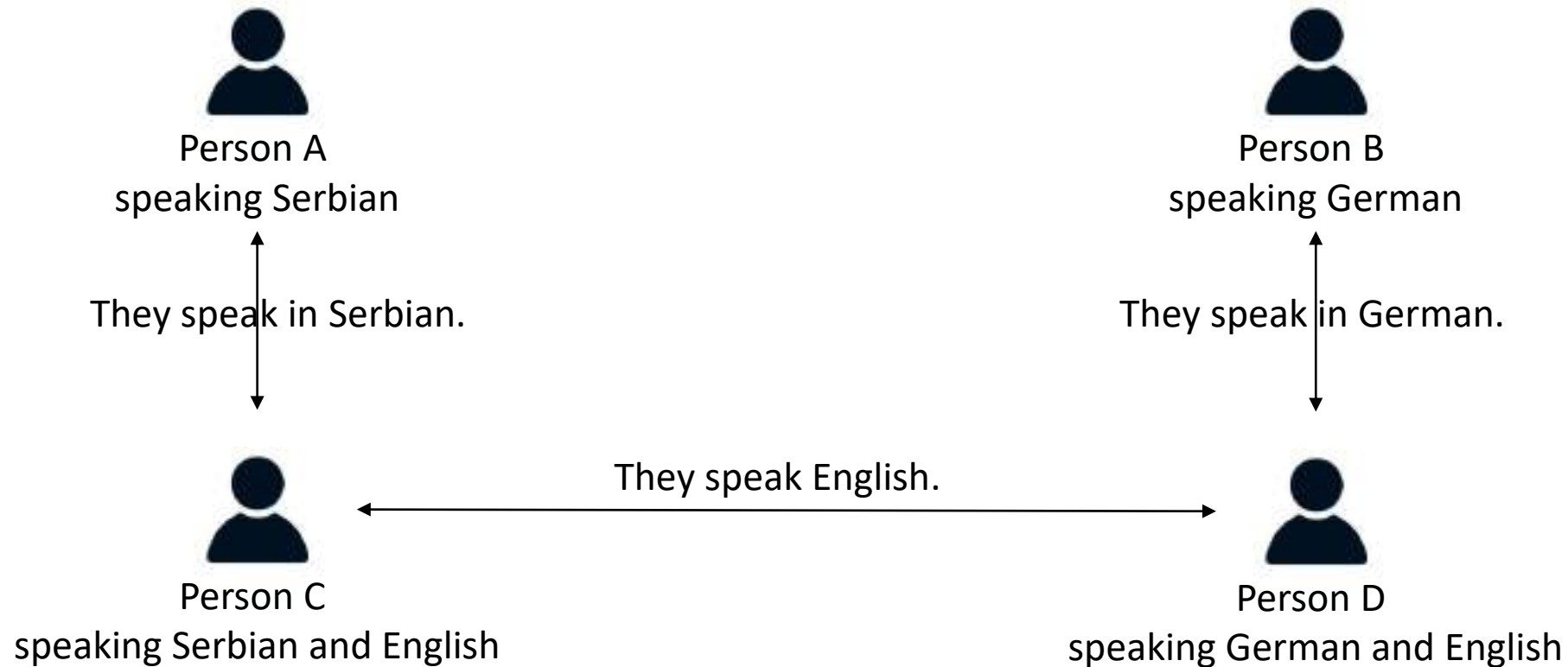


Option A:
3 Corner
Model

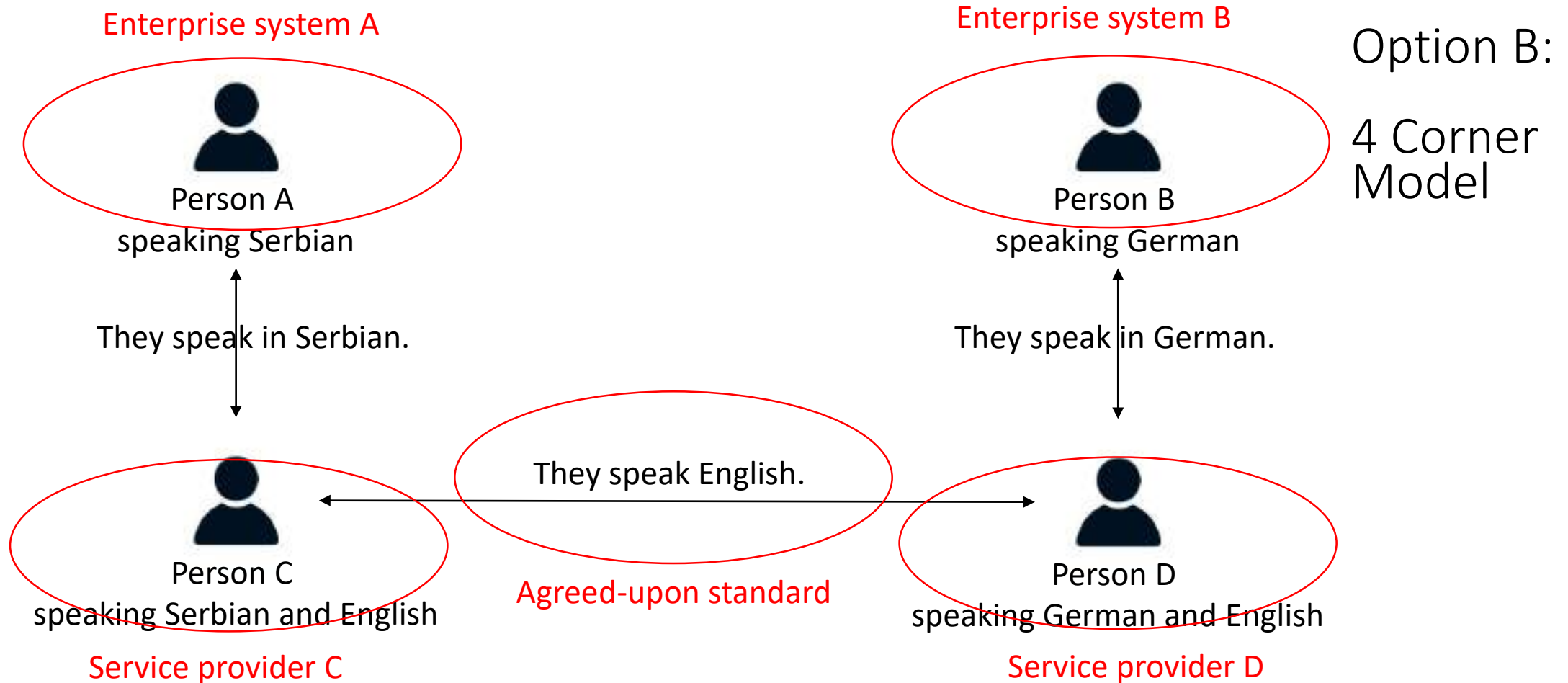
Integration Challenges to Achieving Interoperability: An Illustration

Option B:

4 Corner Model



Integration Challenges to Achieving Interoperability: An Illustration



What is 'the catch' with the standards?

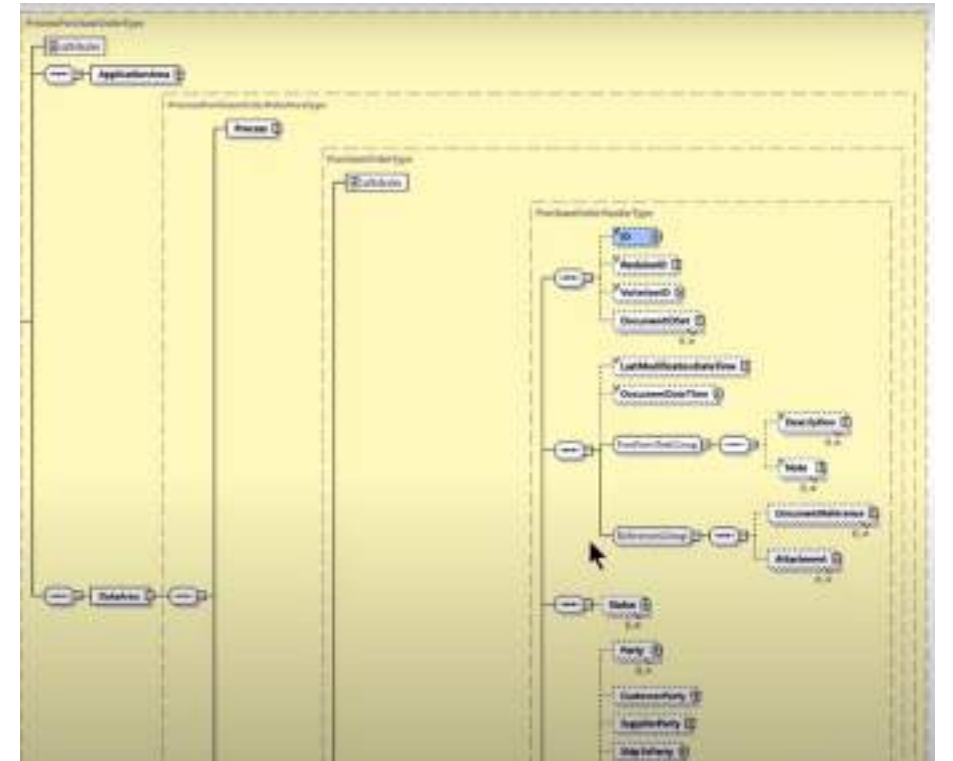
- Standards do not include all “the right” elements
- Standards contain a huge number of optional elements
- Standards usage has complex 'grammar'

What is 'the catch' with the standards?

- Standards do not include all “the right” elements
- Standards contain a huge number of optional elements
- Standards usage has complex ‘grammar’

In an integration effort, a manufacturing company used a data exchange standard

They needed to ‘**profile**’ a Party structure “from roughly eight thousands (8000) data elements to a handful of only the necessary data elements”



Is it possible to have such a proficient service provider and a comprehensive standard?

Is it possible to have such a
proficient service provider and a
comprehensive standard?

We say – No, it is not possible... with traditional methods... to achieve scale, efficiency

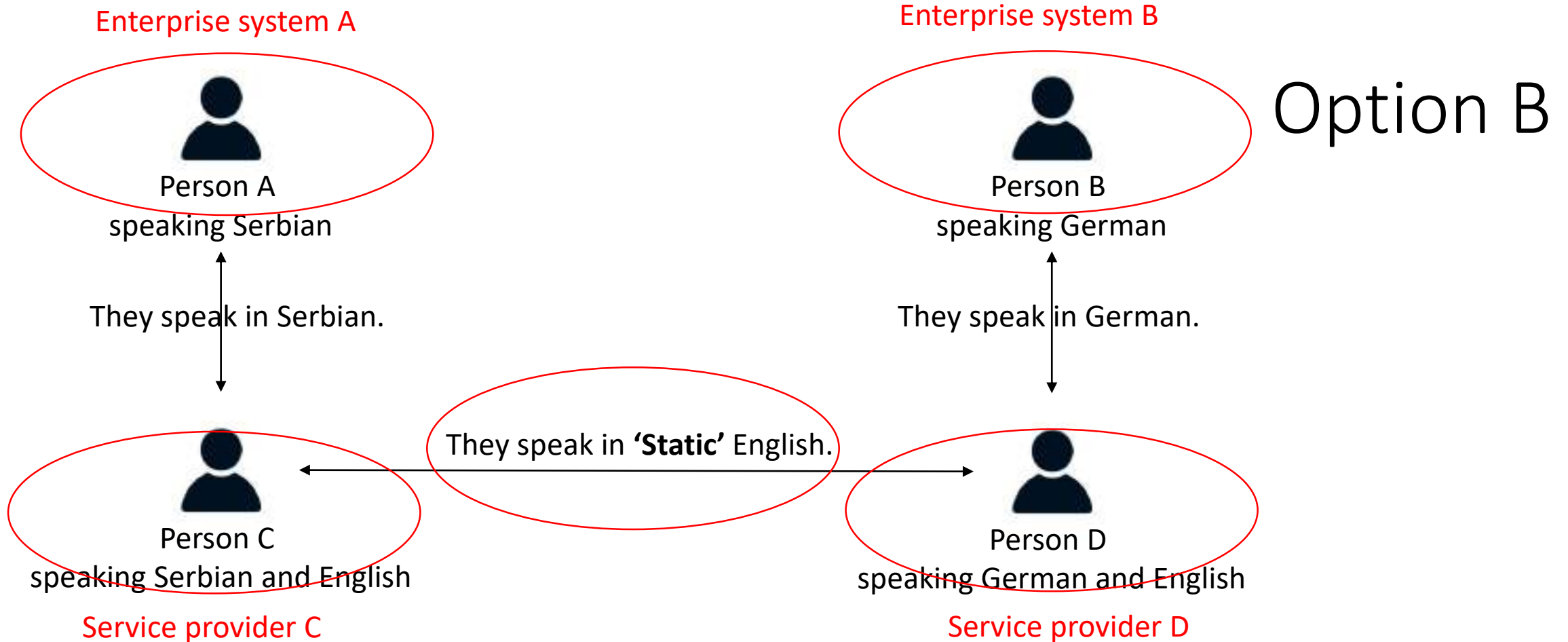
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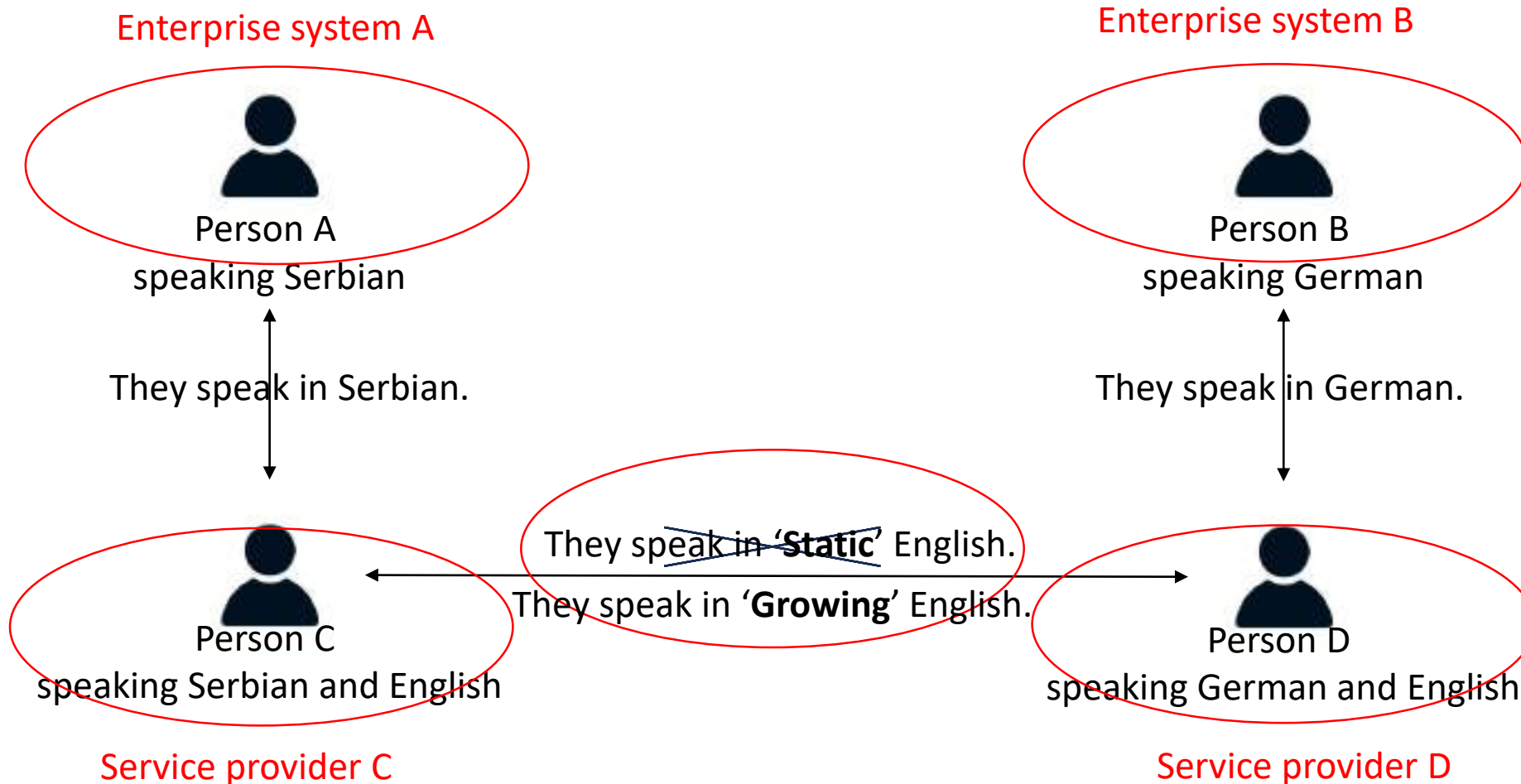
However – It can be constructed incrementally to 'grow'... with a new method

A New Integration Approach to Achieving Interoperability

A New Integration Approach to Achieving Interoperability



A New Integration Approach to Achieving Interoperability



“Static English” vs. “Growing English”

- “Static English” standard is a slowly changing English
 - The way that traditional standards are developed
- “Growing English” standard is a dynamically growing English ... just like real English... but much faster... **immediately** accommodating new terms
 - Basis for the way that the novel standards would work

A New Integration Approach to Achieving Interoperability

- The terms in the “Growing English” can be
 - Created immediately from the interface specifications of the systems being integrated,
 - Included immediately into the “Growing English” standard, and
 - Represented immediately as the required standard profile with all and only the needed terms.

A New Integration Approach to Achieving Interoperability

